### **Punjab Cities Program**

# PC-I Form for Construction of SWM Parking Area in Bahawalnagar City

## **Table of Contents**

S. No.	Description	Page No.
1	PC-I Form	1-14
2	Annexure-1	15-16
3	Annexure-A Location map	17-19
4	Annexure-B Project cost Estimates	20-59
5	Annexure-C Project Economic Analysis	60-61
6	Annexure-D Project Implementation Period (Gant Chart)	62-63
7	Annexure-E E&S Checklist and SOPs	64-77
8	Annexure-F Project Drawings	78-111

#### **PC-I FORM**

#### for

### Construction of SWM Parking Area in Bahawalnagar City

#### Project Serial Number

Sector:

Local Government & Community Development Department

Sub Sector:

Social

1. Name of the project	Punjab Cities Program Construction of SWM Parking Area in Bahav	valnagar citv
2.Location	Bahawalnagar city is the capital of Bahawalnaga miles south of Lahore and about 120 miles east Sutlej passes on the northern side at a distance city coordinates are 300-0' North latitude, and 72 Location map of the city is attached in Annexure	of Bahawalpur. River of about 6 miles. The 30-16' East longitude.
3. Authorities responsible	for	
i- Sponsoring	Government of the Punjab (through World Bank	funding)
ii- Execution	Municipal Committee Bahawalnagar	7
iii- Operation and Maintenance	Municipal Committee Bahawalnagar	
iv-Concerned Provincial Department	Local Government and Community Developmen	t Department Punjab
4a.Plan Provision		
i. If the project is included in medium term/five year plan,	Punjab Cities Program (PCP) is a World Bank f total cost of USD 236.00 million and comprise components.	•
specify actual	Total loan from World Bank	USD 200.00 million
allocation	Component-1 Infrastructure development (PforR)	USD 180.00 million
	Component-2 Technical Assistance	USD 20.00 million
	MCs share (20% of PforR component) equivalent to:	USD 36.00 million
1	Total Program cost	USD 236.00 million
V.	Component-2 i-e Technical Assistance component USD 20.00 million is meant for management component.	ent of Program costing ost of the Program and

	capacity building of MCs & Government Departments and is included in the medium term/ five-year plan and has been funded now in ADP 2022-23 - under General Serial No-1769 with allocation of PKR 1329.90 million as foreign component.
ii- If not included in the current plan, what warrants its inclusion and how it is now proposed to be accommodated	Not applicable
iii If the project is proposed to be financed out of block provision indicate.	The Project is being financed by World Bank as Donor along with 20% co-financing from the Program Units and is not proposed to be financed out of block allocation.
4b- Provision in the current year PSDP/ADP	PKR. 1329.90.00 million under ADP 2022-23 General Serial No 1769 as described above.
5. Project objectives and its relationship with sector objectives	<ol> <li>Sector Objectives         The sector objectives include:     </li> <li>Provision of efficient and effective municipality services to the masses.</li> <li>Community development through improving basic infrastructure.</li> <li>Clean and green environment for better living standards.</li> <li>Effective use of land through master planning of urban areas.</li> <li>Social uplifting and cohesion through provision of public open spaces and play grounds.</li> <li>Ease in mobility and communication.</li> <li>Cost efficient Solid Waste Management through waste to energy initiatives.</li> <li>Capacity building of Local Governments.</li> <li>Efficient Road network to make areas easily accessible</li> </ol>
	Objectives of the Project  The Punjab Cities Program aims at improvement of infrastructure of municipal services such as roads, cross roads, street lights, parks and parking shed for SWM machinery for improved communication and recreational facilities.  Scope of the work for this particular project includes the construction of Parking shed for SWM Machinery.  The Project has the following objectives;

- 1. Provision of suitable parking area for the MC Vehicles.
- 2. Making MC self-sufficient in small repairs to the machinery & Equipment possessed by MC
- 3. Provision of a washing facilities for the vehicles
- 4. Effective protection to the vehicles against the solar radiation and Ultraviolet rays, rain, hail, wind, and dust.
- 5. Slowing down the deterioration of vehicles, therefore reducing the cost of maintenance.
- 6. Enhancement of the security of vehicles during non-working hours.
- 7. Better watch and ward of MC machinery and equipment and reduction of losses due to theft of equipment and spares.
- 8. Provision of better solid waste management service by protection of the machinery and equipment.

Hence, the objectives of the project are in line with the sector objectives at serial No-1, 2, 3 & 7 and the project forms integral part of the concerned sector.

#### 6. Description, justification, technical parameters and technology transfer aspects

#### Present Condition

As per PLGA-12019 Urban Local Governments (ULGs) are basically and wholly responsible for delivery of the municipal services with a service delivery level which should satisfy the consumers and citizen. Unfortunately, the prevalent conditions of the service delivery are not encouraging in the city.

The major reason of unsatisfactory service delivery is the lack of proper maintenance of the municipal infrastructure in all sectors causing consumer dissatisfaction at one end and degradation of the infrastructure on the other end apart from very low revenue recovery as the consumers are reluctant to pay because of deteriorated service delivery.

MC Bahawalnagar has some machinery and equipment which is already being used for collection and disposal of the solid waste. Under Punjab Cities Program modern, efficient and cost-effective machinery and equipment has been provided to MC Bahawalnagar for provision of better solid waste management facilities to the people of Bahawalnagar.

At present, there is no appropriate parking space available with MC for the existing and newly procured machinery and equipment and dire need for parking area facility is being felt. Currently the solid waste machinery is being parked under open sky in various spaces available with MC. Absence of permanent parking space can cause machinery

Security Control of Co		ration and compromise its safety that will ability of solid waste management.	lead to non-		
ii. Description of the subproject-	manage over an	pject comprises of construction of Parking Area for ment and other machinery and equipment poss- area of 1.32 Kanals in the city. Detail of the co- Area-have been given in the table below.	essed by MC		
iii Detail of civil works,	The state of the last of the state of the st	ail of Parking Shed for SWM Machinery to be cor	structed in the		
equipment &		given below:			
machinery and other		n: Eid Gah Road near Purani Sabzi Mandi			
physical facilities	S. N.	Detail of works	and the second s		
	1 E	Boundary wall and Entrance gate	and a first of the section of the se		
1027	2 S	Sheds for vehicles with RCC structure	age and the active proper inflation contribution at 20 interest to the proper inflation and the second contribution and the second contributio		
	3 P	Parking aprons			
	4 L	Orainage for Shed			
iv Indicate governess	• MC	Bahawalnagar is facing acute shortage of staff	The smooth		
issues of the sector		ng of the Punjab Cities Program can only be assu			
relevant to the project		red staff is available with Unit.			
and strategy to resolve		Repair and maintenance of the municipal service	es in not up to		
them		nark in such Unit. Trainings will be imparted by I			
		ers as well as the field staff under the Program but			
		ventions and method/procedures learnt in these t			
	1	I requirement in which MCs are lacking at p			
	incul	cating the mind set for good repair and maintenan	ce is the major		
	requi	rement for improving the service delivery level.			
7- Capital Cost of	The summary of the works included in the project is given below;				
Project	The summary of the works included in the project is given below;				
Troject			Cost		
	S. No	Item of works	(PKR		
	5.10	Item of works	•		
,	1	RCC Shed	million)		
	2	External Boundary Wall + Tuff Paver	9.454		
	3	External Electrical Work	2.422		
	4	Environmental Health & Safety Cost	1.736		
	5	Dismantling Work	0.112		
_	3		0.287		
		Contingencies @2%	14.013		
		Punjab Sales Tax @5%	0.280		
	-		0.700		
		Grand Total	14.994		
	See Ann	nexure-B for details			

i- Indicate date of estimation of the project cost	The 202	e project estimates have been framed dur 2	ing the mo	nth of August,		
ii- Basis of determining the estimates be provided.	actu (MI Bi-	cost estimates have been framed on the cally required at site and unit rates from RS) issued by the Government of Punjab Annual of year 2022). items not available in the MRS, the same vailing market rates.	n the Mar (District E	ket Rate System Bahawalnagar 2 <sup>nd</sup>		
	Phy	sical phasing of the project is included in	the follow			
iii- Provide year wise estimation of physical	S.	S. # Item of works Year 2022-202				
activities	1	Boundary wall and gate		100%		
	2	Sheds for vehicles with RCC structure	:	100%		
	3	Drainage system for shed		100%		
iv- Phasing of capital cost	4	Contingencies & PRS Taxes	1 1 2 4 4 5 5	100%		
on the basis of each	1 1	sing of capital cost of the project is inclu figures are in million rupees)	ded in the	ionowing table.		
item of work.	S. #	Items of Shed	Total co			
	1	RCC Shed	9.454	9.454		
	2	External Boundary Wall + Tuff Paver	2.422	2.422		
	3	External Electrical Work	1.736	1.736		
	4	Environmental Mitigation Cost	0.112	0.112		
20	5	Dismantling Work	0.287	0.287		
		Project Cost	14.013	3 14.013		
		Contingencies @2%	0.280	0.280		
A.		Punjab Sales Tax @5%	0.700	0.700		
\$ 7	Total Cost 14.994					
8-Annual recurrent cost after completion of the project and source of financing		in Million = Rs. 0.440 ails attached in Annexure-1)		4   14.994		
9- Demand & Supply	Ex	isting supply level				
Analysis  i- Existing Capacity of services	• Mo	ere is no existing parking facility f sultantly the vehicles are parked at open C Bahawalnagar is unable to protect the d other MC vehicles because of non-ar- king area.	spaces w	ith no protection.		

	The Powlein			1	41 1:1		
ii- Projected Demand for 10 years	The Parking area is required to park and protect the solid waste transportation and other MC vehicles.  The influence and value of parking spaces in planning for livable communities is very essential. Parking space is more than a necessary element of larger residential or commercial uses; it merits consideration as a distinct land use that affects travel behavior and the environment. The provision of parking lots reduces the congestion on streets and roads and improves traffic flow. District Bahawalnagar lacks parking space for the SWM Machinery which are therefore parked in open or rental spaces. The proposal is to construct a parking shed for SWM machinery to accommodate a total of 10 vehicles.  The municipal services require radical improvement to enhance the efficiency of the service to increase service delivery to a satisfactory level.  Many shortcomings, problems and bottlenecks have been observed in the present situation which could not be addressed by MC due to funding constraints and now have been proposed to be addressed by the construction of the municipal services infrastructure.  No other project of this nature is being implemented in public as well as private sector because of funding constrains in the Unit.						
iii- Capacity of other similar projects being implemented in public/private sector							
v- Supply and Demand gaps	solid waste tr		nd other MC ve		awalnagar City for there is a large gap		
-Designed capacity and	1)-Table show	wing details of	the parking are	a is giver	n below:		
output of the project					Area		
	Location	Components	No. of Sheds	Total area	Shed area & Nos.		
	Eid Gah Road near Purani Sabzi Mandi	As listed in section-7	02 (1 existing+ 1 proposed)	1.32 Kanals	1 No= 133'x26'		
			for 10-year life gned for 10 vel		SWM Machinery.		

10. Financial Plan	Below given loan for the Punjab Cities P	rogram has been funded by						
Sources of financing	World Bank for 16 PCP cities in Punjab.	ijab USD 200 million						
Debt	Total loan to Government of Pakistan/Pur	3						
a) Indicate the local and	Component-1 for Infrastructure Developm							
foreign debt Loan	Component-2 for Investment Project Fir For capacity building of MCs & three	Govt. USD 20 million						
	organization and program management.							
	20% share of Municipalities is equivalent	to USD 36 million						
	Total funds available for Infrast  Development	ructure USD 216 million						
	This project will be funded under this fina	ncing.						
b) Equity	A. Loan/grant to MC  The amount of loan converted to grant be Rs 11.995 million. The financing of given below:	t to MC Bahawalnagar will of the project will be as						
	Grant to MC Bahawalnagar from World Bank (80% of cost of PC-I)	PKR 11.995 million						
	20% Co-finance by MC	PKR 2.998 million						
	Total cost of project PKR 14.994 million							
	B. Project Cost =Rs. 14.994 million  *The loan is from World Bank to Government of Pakistan/Punja which will trickle down to MC Bahawalnagar as grant.							
c) Grants	No grant is being given by Government o	f Punjab out of ADP funds.						
C) Grants	The World Bank loan to Government of Pakistan/Punjab will trickle							
	down as grant to MC from Government of	Punjab.						
d) Weighted cost of	Nil							
capital								
11-Project benefits and an	alysis							
i.Financial:	1-Project benefits and analysis  • No income will be generated from the project and hence the Financia							
Income to the project	Analysis is not required.							
with assumption	• It is a social sector project and the capi	ital cost of the project is not						
	intended to be recovered. MC will n	neet the cost of repair and						
	maintenance out of its own resources. T	he project economic analysis						
	is given as Annexure-C.	h way						
	Transfer to the second of the	) = 10						

## ii.Social benefits to the target group

The completion of the project will result in:

- Provision of suitable parking area for the MC Vehicles.
- Making MC self-sufficient in small repairs to the machinery & Equipment possessed by MC
- Provision of a washing facilities for the vehicles
- Effective protection to the vehicles against the solar radiation and Ultraviolet rays, rain, hail, wind, and dust.
- Slowing down the deterioration of vehicles, therefore reducing the cost of maintenance.
- Enhancement of the security of vehicles during non-working hours.
- Better watch and ward of MC machinery and equipment and reduction of losses due to theft of equipment and spares.
- Provision of better solid waste management service by protection of the machinery and equipment.

## iii.Environmental Impact negative/positive

Primary and secondary data has been collected and used to assess the environmental impacts of the proposed Parking Area. Site visit was conducted to the project area for the proposed works and to assess the baseline in order to evaluate whether there are any key receptors that will need to be considered during the project works to prevent any long term and irreversible impacts. The activities to be conducted under the project were screened for potential impacts at the design/preconstruction, construction and operation phases of the Parking Sheds. This 'activity wise' screening enabled to obtain a clear picture of the expected level of impacts resulting from the different activities and helped identify required mitigation measures to mitigate them to within acceptable limits as per the guidelines provided by the World Bank in the form of Environment and Social Management Framework. However, the impacts will be temporary and there will be no negative impacts after completion of the project, rather, during the operation phase of the Parking Sheds, mostly positive impacts are expected. To facilitate the selection of an optimal solution and for the inclusion of Safe Operating Procedures for Construction workers/labors; assessment indicators or an Environmental Screening Checklist has been developed which is attached as Annexure E (A) of this PC-1. The checklist focuses on Environmental Issues and social concerns and ensure that all environmental and social dimensions are adequately considered. Based on the remarks of the screening checklist, Environment and Social Management Plans (ESMPs) does not need to be prepared. However, the necessary cost for Environment Health and Safety of Workers has been incorporated in the PC-1. The Environment, Health and Safety SOPs for labor/workers are provided as Annexure E (B).

analysis  A) Capital Unit Cost  The unit cost analysis is produced below;  Project capital cost per capita  B)-Unit R&M cost:  Annual R&M cost:  Annual R&M cost capita  Unit R&M cost per capita  B-Unit R&M cost per capita  Chulation of the city in year 2023  Unit R&M cost per capita  B-Unit R&M cost per capita  Chulation of the city in year 2023  Unit R&M cost per capita  Consultants of the city in year 2023  Unit R&M cost per capita  Consultants (JERS Consultancy) who has consultants (JERS Consultancy) who has consultants to be executed under this PC-I.  D) Execution of the Project  A) PMDFC has the project monitoring and assignment. PMDFC has already dept staff for these projects:  Company has enough experts and assignment. PMDFC has projects:  Company has enough experts  A Accounts, administration and audit per Support staff like computer operators boys and guards.  Brocurement experts  Communication experts  Communication experts  Communication experts  Communication experts  Contract management experts  PMDFC has employed consultants fresident supervision of the projects wastaff for detailed design and resident supervision and resident supervision of the projects wastaff for detailed design and resident supervision.	iv.Quantifiable project	The quantifiable project out puts have been given above in Sr. No-9 (V).	given above in Sr. No-9 (V).
B)-Unit Unit Unit Unit Unit Unit Unit Unit	v.Unit cost analysis	A) Capital Unit Cost     The unit cost analysis is produced below:	
B)-Unit   Popul   Popu		Project capital cost	PKR 14,994 million
B)-Unit Popul Unit Popul Unit Unit Unit Unit Cor		Population of the city in year 2023	251,029 persons
B)-Unit Popul Unit the Correct a) Plant the Correct wood b) Example b) Exampl		Unit capital cost per capita	PKR 59.73
Popul Unit Unit Unit Unit Unit Unit Unit Unit		B)-Unit R&M cost:	
Popu Unit Unit Unit Unit Unit Unit Unit Unit		Annual R&M cost	440,131
Emplo  Direct a) Plante  The correct exp exp exp  b) Exo  b) b. correct correc		Population of the city in year 2023	251,029 persons
Emplo  a) Planet  a) Planet  The Correct  correct  the explanet  b) Exact  b) Correct  correc		Unit R&M cost per capita	1.75
Direct  a) Pla  The  cor  the  the  the  b) Exo  b)  cor  the  cor  the  the  the  cor  the  the  the  cor  the  the  the  the  solvent  s	i.Employment generation	Employment Analysis	
The The Correct Corret Correct Correct Correct Correct Correct Correct Correct Correct	(direct and indirect)	Direct Employment	
corrections the corrections of t			
the cylinder correction $(x,y)$ is a correction $(x,y)$ in $(x,y)$		The planning and design of the project	has been entrusted to local
the the residual $a$ $b$ $a$ $b$		consultants (JERS Consultancy) who	have appointed staff and
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$		experts in Structural designing and rela	ated disciplines along with
Example 1		their support staff. The consultants will	also appoint their staff for
		resident supervision of the project to ver	rify and certify the items of
S L L S L S			
		FINIDF C has the project monitoring a	ing supervisory role and the
		company has enough experts an	d staff to complete this
		staff for these projects:	מומכון וווכווווסווכת מומכו
		Civil Engineers	
		Accounts, administration and audit p	oersonnel
		Urban planners	
		• GIS experts	
S C C C C C C C C C C C C C C C C C C C		Current staff like commuter county	
		hove and grands	ors, verificie drivers, office
		• Procurement experts	
		<ul> <li>Communication experts</li> </ul>	
-		<ul> <li>Environmental and social experts</li> </ul>	
-		<ul> <li>Contract management experts</li> </ul>	
resident supervision of the projects who have deployed to staff for detailed design and resident supevision of the projects.			
staff for detailed design and resident supevision of the projects		resident supervision of the projects	s for detailed design and
		staff for detailed design and resident	who have deployed their
			superision of the project

	c) Municipality  MC Bahawalnagar has regular staff like engineers, sub engineers and other administrative & accounts keeping staff which will be responsible for execution of the project and contract management. No additional staff will be needed for execution of this project
	<ul> <li>d) Contractor</li> <li>The contractor responsible for execution of the sub project will employ skilled and un-skilled labor on this work.</li> </ul>
	Indirect Employment Indirect employment for production of material such as cement, steel, stone metal, bitumen, bricks etc. will be generated.
ii.Impacts of delays on project cost and viability	The impact of delay in project implementation will result in;  Increased project cost due to escalation in cost of material and labor.  Deterioration of vehicles due to weathering effects
2-Implementation Schedule	
Indicate starting and completion date of the project	The project is anticipated to commence by October, 2022 and to be completed by March, 2023 with project implementation period of 06 months.
Item wise/year wise schedule in line chart	The Gant chart has been attached at Annexure-D
- Management Structur	- Management Structure and manpower requirements
Administrative arrangements for the implementation of the project	ii. Planning & design of the project  The project has been designed by the consultants employed by PMDFC and will also carry out the resident supervision of the project.
	iii. Preparation of cost estimation  The cost estimates have been prepared by the design consultants by actual measurements and requirements at site. The execution of the items of works included in these estimates /PC-I will be certified by these consultants.
2 1964	<ul> <li>iv. Execution of the project</li> <li>The project will be executed by MC Bahawalnagar and supervised by the Consultants appointed by PMDFC in resident supervision mode. The technical staff &amp; experts in PMDFC will oversee, co-ordinate and collaborate in the project planning,</li> </ul>
	design and implementation through their experts in head office

	located in Lahore and regional offices. The reporting of progress to LG & CDD & World bank and troubleshooting will also be
	responsibility of PMDFC.
	MO (I&S) of the MC has been designated as Project Manager /Engineer in Charge of the project. The supervision of the works
	will also be carried out by these infinity and also be carried out by these infinity and their support engineering staff. All supervisory staff is available with MC
	The procurement of works and goods will be done by  Decomment Committee of Bahawalnagar Unit as per PPRA
	Rules.
	v. Verification of quantities included in PC-Is and Resident
	supervision mode by assuring the quantity and quality of works. The
	contained in the PC-Is and cost estimates initially and then the
	quantities and quality of works included in the contractor claims at
	the stage of payments. Payments will be made by the MC after these
	contractor claims have been entered in the measurement books by
	the Project Manager/Engineer in Charge and pre audited as per LG
	- 1
ii)The manpower	For rendering assistance in implementation of infrastructure projects
during execution and	in 16 MCs, PMDFC has the experts and staff in the required fields.
oneration of the project	In order to facilitate the Program Units, three regional offices have
and:	been established by PMDFC at Gujranwala, Faisalabad and
The job description,	Multan/Khanewal.
qualification,	b) Resident Supervision Consultants
experience, age and	The project will be supervised by consultants. The tentative staff to
salary of each post	be employed/deployed by the consultants for the certification of
	quantities of works and resident supervision of the project is given

below:

	ν #	Personnel	Nos	Qualification
	_	Chief Resident Engineer/Team Leader	01	approved University with minimum 20 years professional experience and 5 years' experience on similar assignment or MSC; Civi Engineering/Public Engineering/Environmental Engineering with Bachelor in Civil Engineering and minimum 15 years, experience, with 5 years on similar assignments on urban planning, designing and construction supervision assignment.
	2	Assistant Resident Engineer	01	Bachelor Degree in Civil engineering with minimum 8 years' experience in site supervision and execution for projects of similar nature
	3	Site Inspectors	01	DAE in Civil with minimum 10 years experience in site supervision for projects of similar nature
	(5)	Contractor's Techn The contractors wil skilled & non skilled supervised by expen number of slots for en upon the type and qu	ical staful caplo labor for rienced mgineers	Contractor's Technical staff, skilled & non skilled labor  The contractors will employ the supervisory technical staff and skilled & non skilled labor for execution of works. The works will be supervised by experienced Engineers and sub engineers and the number of slots for engineers and skilled and non-skilled will depend upon the type and quantity of work and its period of completion.
	ਰਿ	<ul> <li>d) Repair &amp; maintenance of the project</li> <li>MC has its own regular staff which has haintenance of the municipal services in been observed that the existing staff is maintain the services in a manner whelivery. Hence it is proposed to;</li> <li>Fill up the presently vacant slots</li> <li>Recruit additional staff as per neobtaining the sanctions from the</li> </ul>	nce of the staff nunicipal the exist as in a proposed esently vional states anotion	<ul> <li>Repair &amp; maintenance of the project</li> <li>MC has its own regular staff which has been deployed for repair and maintenance of the municipal services infrastructure. However, it has been observed that the existing staff is not adequate to repair and maintain the services in a manner which can give good service delivery. Hence it is proposed to;</li> <li>Fill up the presently vacant slots</li> <li>Recruit additional staff as per need of the infrastructure after obtaining the sanctions from the competent authorities.</li> </ul>
14-Additional projects /decisions required to optimize the investment being undertaken	1)	Shortage & frequen MC is facing shot appointed cadres. The program and the may be delayed. Prestaff immediately for	rt transf rtage in ris will s implen ovincial	1) Shortage & frequent transfers of Provincially appointed staff  MC is facing shortage in provincially appointed and locally appointed cadres. This will seriously affect the pace of progress of the program and the implementation of the infrastructure projects may be delayed. Provincial Government should fill up the vacant staff immediately for optimizing the investments in MC.
	7)	2) Repair & Maintenance (R&M) staff The R&M staff is also deficient and t service delivery level. Number of slo	nce (R& lso defic el. Num	Repair & Maintenance (R&M) staff The R&M staff is also deficient and this is adversely affecting the service delivery level. Number of slots are vacant but MC is not

Single Part of the state of the	allowed to recruit the persons to fill these slots due to ban on recruitments.  Further the sanctioned strength of the field staff is much lesser than the actual requirement because with the increase in population and extension of services, additionally required staff has not been sanctioned by the competent authorities.  Both of the above issues need to be addressed for optimal utilization of the investments and giving targeted benefits to the resident population of these cities.	Certified that the project proposal has been prepared on the basis of guidelines provided by the Planning Commission for the preparation of PC-I for social sectors projects.	ancy (Pvt) Ltd Stamp & Signatures	r (Infrastructure) Stamp & Amangar Signatures	01 01	Program Officer-1 Infrastructure Development Punjab Cities Program-Lahore Punjab Cities Program-Lahore	
			Prepared by JERS Consultancy (Pvt) Ltd	Municipal Officer (Infrastructure)  MC Bahawalnagar  Checked by	Forwarded Administrator MC Bahawalnagar Administrator MC Bahawalnagar	ogram Officer	